

**MINUTES OF REGULAR MEETING OF  
THE BOARD OF DIRECTORS OF  
RUST FOUNDATION  
(a Delaware non-profit corporation)**

**Date:** January 13, 2026

**Time:** 22:00 UTC

**Place:** By online videoconference

**Directors present:**

Peixin Hou

Jack Huey

Ryan Levick

Seth Markle

Niko Matsakis

Carol Nichols

Alexandru Radovici

Nell Shamrell-Harrington

Jeffrey vander Stoep

Andrew Wafaa

David Wood

**Apologies:**

Rohan Patil

**Others present:**

Rebecca Rumbul (Executive Director)

Abi Broom (Director of Operations)

Gracie Gregory (Director of Communications and Marketing)

Lori Lorusso (Director of Outreach)

Joel Marcey (Director of Technology)

A quorum was present.

**1. Opening Remarks**

Ms. Shamrell-Harrington opened the meeting with opening remarks and a check for a quorum. She welcomed the quorum to the January 2026 Board meeting and handed the lead and logistics to Ms. Rumbul.

Ms. Rumbul noted that the executive team was trialing a new format for board meetings, with a written briefing circulated before the meeting so as to be able to spend more in-meeting time on discussion rather than updates.

**2. Approval of Minutes**

A resolution was put forth to approve the minutes of the previous meeting, was briefly discussed, and approved by unanimous consent of the members of the Board present.

*WHEREAS, the Board of Directors of the Foundation has reviewed the draft minutes of its regular meeting held on December 9th 2025, which were circulated to the Board (the "December 9th Minutes").*

*NOW, THEREFORE, BE IT RESOLVED, that the December 9th Minutes are hereby approved.*

### **3. Rust Innovation Lab**

Following on from the December meeting, a brief discussion took place about the requirements and preferences for projects to be accepted into the Rust Innovation Lab. Mr. Marcey introduced the discussion and drew attention to the current public [eligibility requirements](#). The Board agreed that this was a good starting point and they would like to set some further guidelines, to be drafted between now and the next meeting.

### **4. Rust End User Group**

The board reviewed the outline of the proposed structure. Members queried the boundary between this user group and consortiums – both existing consortiums such as the Safety Critical Consortium, and also new ones that might form out of the user group – and raised the question of whether the Rust Project and Foundation staff should be represented on the steering committee.

It was agreed that the user group should sit above consortiums, with any consortiums being subsets of the user group.

Support was expressed for the Foundation holding a non-voting or observer seat on the steering committee, and for the Rust Project to have a seat in order to remain informed of user needs, without a strong view that this should be a voting seat.

The board was content for the proposal to proceed to further iteration with member companies.

### **5. Mini Member Summit & Board Meeting at RustConf**

Ms. Gregory introduced a proposal to hold a member-focused half day event on the Friday of RustConf. There was general support for this proposal, with a concern expressed that overlap with the unconf would prevent people from attending both and should be avoided as far as possible. Suggested focus ideas for the summit included:

- Hear how others are using Rust day-to-day
- Have/Need/Want session

The regular September board meeting would fall on the Tuesday of RustConf week and Ms. Rumbul notified the board that this would be a hybrid meeting, followed by dinner for those in Montreal.

## 6. Interop Initiative Update

Mr. Marcey updated the board that the Technology Committee had recently met and approved a forward plan for the interop initiative in 2026. This would involve three strands of work:

- Pursuing memory safety in C++
- Interop problem space mapping
- Securing additional funding beyond 2026

The committee had agreed that the C++ element of this strategy should be pursued through the WG21 meeting in March. After this, focus should shift to Rust-based solutions identified through a problem space mapping exercise. Further work on the C++ side would be scaled back pending more funding to pursue this specifically.

## 7. Silver Member Election

Ms. Rumbul notified the Board that Mr. Radovici's 2-year term as Silver Member Representative was coming to an end, and nominations were currently open for an election, with the next Silver rep due to join the Board in time for the February meeting. Mr. Radovici stated that he intended to stand for re-election, but would like to express his gratitude to everyone now for the opportunity, and thank them for their help and support.

## 8. Executive Update

The executive team took questions on the briefing paper. Topics discussed included upcoming policy events around FOSDEM, collaboration with Cloudfront to address the challenges around AI scraping, and ideas for paid add-on services around [crates.io](https://crates.io) such as priority support.

## 9. Project Director Update

Mr. Matsakis gave the update:

- The Project's Launching Pad team is going to be repurposed as an "umbrella team" for cross-cutting teams that don't fit cleanly anywhere else
- 2025H2 project goals program was finished:
  - 12 goals completed
  - 20 ongoing
  - 9 stopping, or as yet undecided
- He noted some key successes directly attributable to the project goals program:
  - Rust for Linux
  - The Ferrocene Language Specification team
  - The Vision Doc
  - "Cargo script", an extension to allow Rust to run smaller scripts

## 10. AOB

There was no other business.

## **11. Adjournment**

There being no further business to come before the Board at this time, the meeting adjourned at approximately 23:43 UTC.